

Community Innovation: From Idea to Implementation

International Online Seminar: Session 7 - Financing the startup phase Monday, 23rd of November 2020, 16 00 – 17 30 CET

















Agenda

- Business models, income streams & costs for start-ups
- Put it into practise: Exercise on defining the costs and revenue streams.
- **Funding your start-ups**
- Q&A and outlook on the next session

















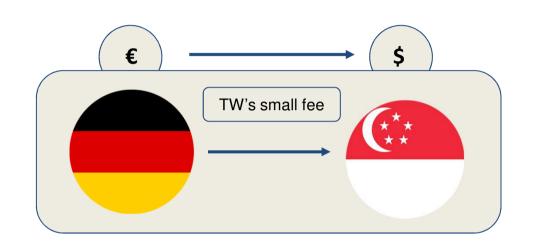


How business models work

TransferWise

Mission: Fast, convenient and eventually free international money transfers.

TransferWise is up to 8X cheaper than banks.



CUSTOMERS HAPPY -

customer experience getting better and better

COSTS - automatisation, scaling



SUSTAINABLE BUSINESS MODEL - profitable

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How business models work



Plant-based food is getting more and more popular CUSTOMERS HAPPY - good customer experience, healthy and tasty food.







NUMBER OF CUSTOMERS







SUSTAINABLE BUSINESS MODEL - profitable









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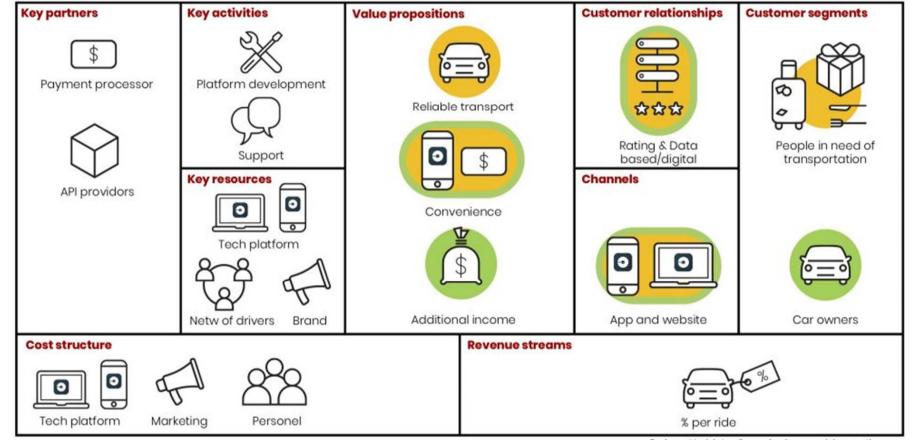






BMI Business model canvas

UBER



Business Models Inc @ www.businessmodelgeneration.com



















Positive impact business model canvas

Our mission:

5. How do we do it? MAIN ACTIVITIES

What are the most important activities for you to get your solution ready?

6. Who helps us? PARTNERS

- Who are our most important partners?
- What resources do we get from them?
- Why do we need exactly those partners?

1. What is the customer problem we solve?

VALUE WE CREATE

- What is the value we create for the customer?
- What kind of needs to we cover for customer?

2.Who is our customer? CUSTOMER SEGMENTS

- To whom do we create
- Our customer profile?

3.How will our product/service reach our customer? CHANNELS

- Through which channels our customers want to be reached?
- Which channels work most effectively?



7.What do we need? MAIN RESOURCES

- Capital
- Physical space
- Transport
- Intellectual
- Human capital



The financials of the startup business model

8. How much will it cost? COSTS

- Which are the most important costs that will occur?
- Which resources are the most expensive?
- Which main activities are the most expensive?

9. How much do we earn? REVENUE STREAMS

- What is the value customer is happy to pay for?
- How much are they ready to pay?
- How much cost products/services similar to us?

Let's put it into practise.





















Costs & revenue streams

8.How much will it cost?

- Which are the most important costs that will occur?
- Which resources are the most expensive?
- Which main activities are the most expensive?

9. How much do we earn? REVENUE STREAMS

- What is the value customer is happy to pay for?
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Funding your startup













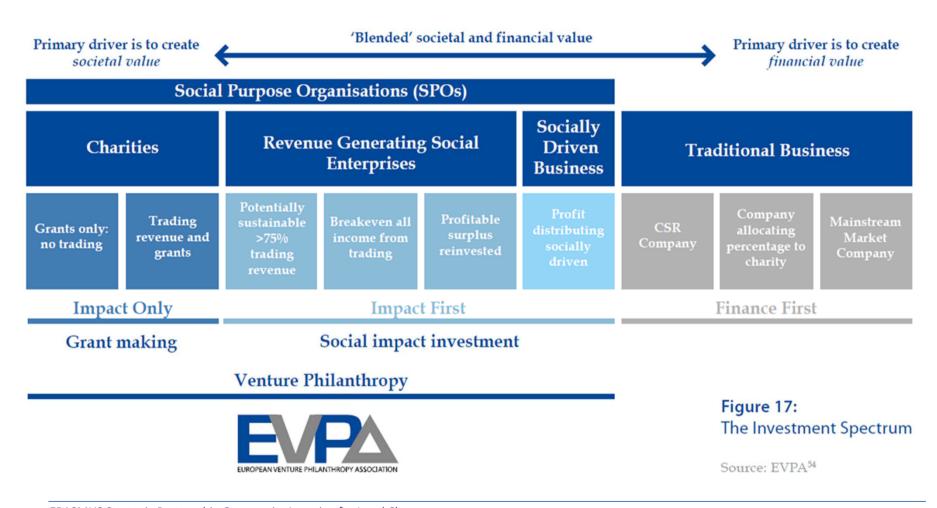








The financing spectrum















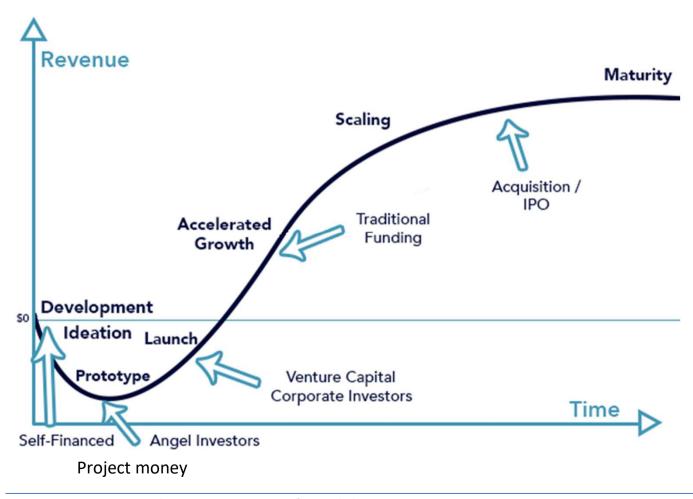








Start-up financing stages



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Defining the spectrum for your start-up

Next question you need to ask: are you going to have a business model that eventually returns profit?

- If not (non-profit) you will need to apply for grants/government support and get donations to fund your startup. We will get into that later on.
- If yes (for-profit) you can choose to do the following: Raise money from FFF (family, friends and fools); angel investors and venture capital firms. We will get into that later on.
- The initial funding opportunities could be similar for both non-profits and for**profits**. We will get into that next.



















Where to start from?

 Equity free funding for prototypes



Crowdfunding - both equity, non-equity





- Incubators/accelerators
 - some take equity
 - some are free
 - some have a fixed fee





NB! It's important to choose an accelerator that matches with your field (e.g. EdTech accelerators, circular economy accelerator)

You will find people who think similarly and truly understand the problems you are trying to solve.

No business model - impact only

- Local grants and government support.
 - Grants are non-repayable funds given by one party (grant makers), often a government department, corporation, foundation or trust. Also strategic partnerships with government.
- Donations
 - Directly through your website
 - Fundraising events
- International grants









Business model - impact first.

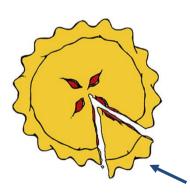
A sustainable business model is a company's plan for making a profit. It identifies the products or services the business will sell, the target market it has identified, and the expenses it anticipates.



Earning while doing well.

Fundraising from:

- FFF
- Angel investors
- Venture capital firms



10-20% of your startup

What investors look for in early stage companies?

- <u>TEAM</u> passion, mental agility, execution, domain knowledge
- Addressable market how big is it?
- Traction MVP or successful pilots
- Exit strategy (how investor eventually gets the return from the investment)
- Impact (CO2 tonnes reduces, lives saved, Sustainable Development Goals addressed etc.



Good luck!

