

Measuring Social Impact

Lecturer: Dr. Linda Kleemann 25/04/2017























How do you plan to evaluate the social impact of your social enterprise and why is this important?





Why?

Traditional business

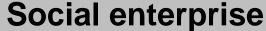






Profit measures success of the organisation

Shareholders





Social mission defines success measures

Stakeholders:

Funders

Public

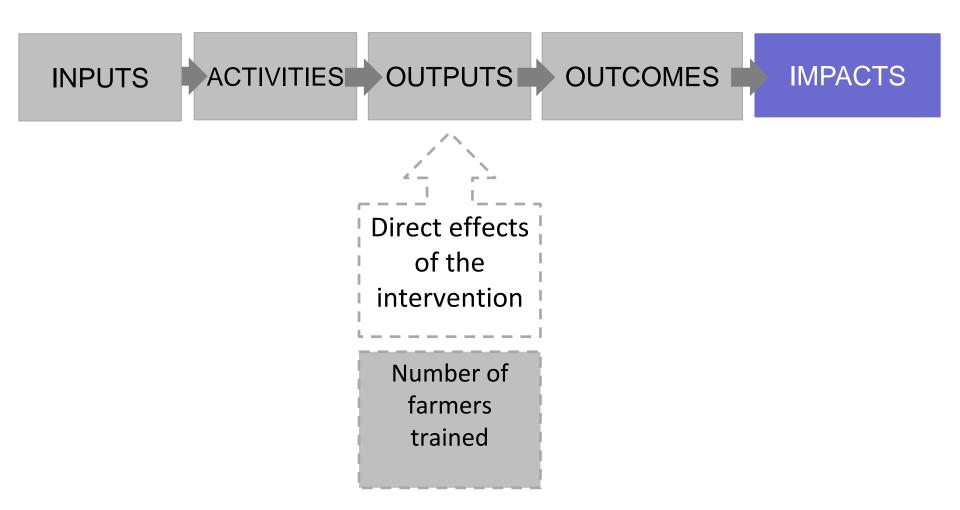


ACTIVITIES OUTPUTS OUTCOMES I **IMPACTS INPUTS** Higher order goals: social mission Reduce vulnerability of small-scale farmers

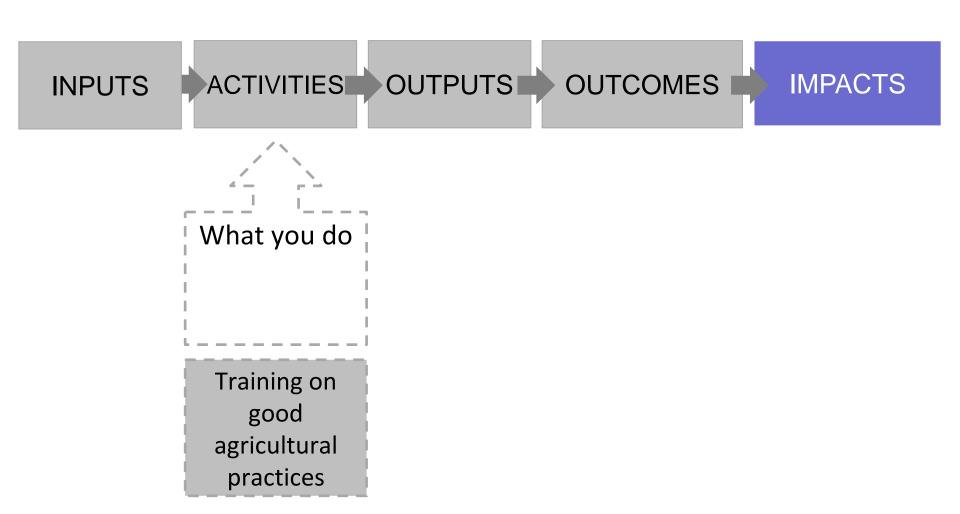


IMPACTS ACTIVITIES OUTPUTS OUTCOMES **INPUTS** 2nd order effects of the activities Higher yields and better quality of products

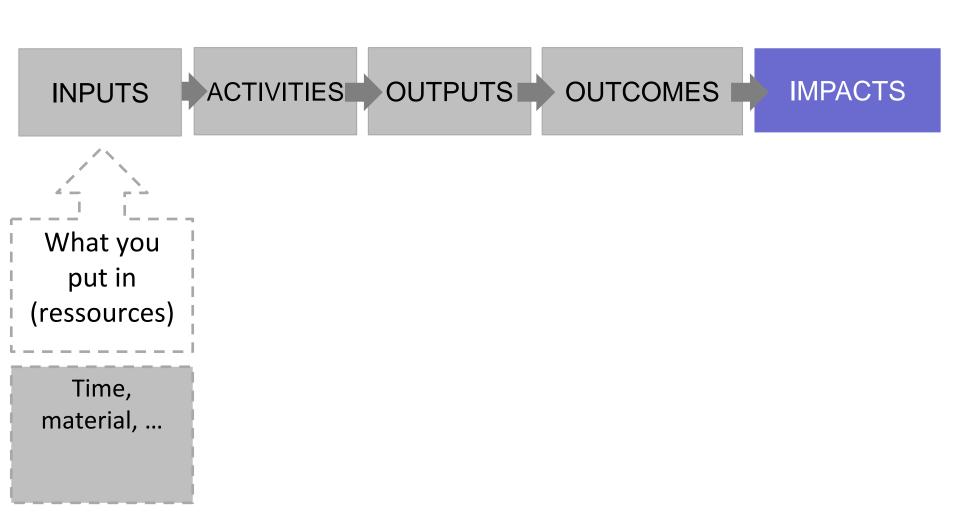




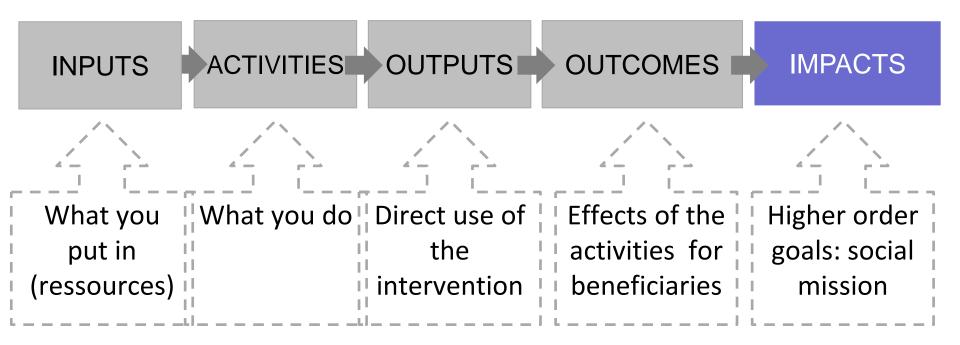












Increasing influence of external factors: weather, economic development, ...

Output ≠ Impact

Output

1 million trees planted

1.6 Mio glasses delivered Additional assumptions needed

Trees survive & capture moisture

Glasses are useful, get to those who need them and are being used; productivity increase through glasses; income increase through glasses

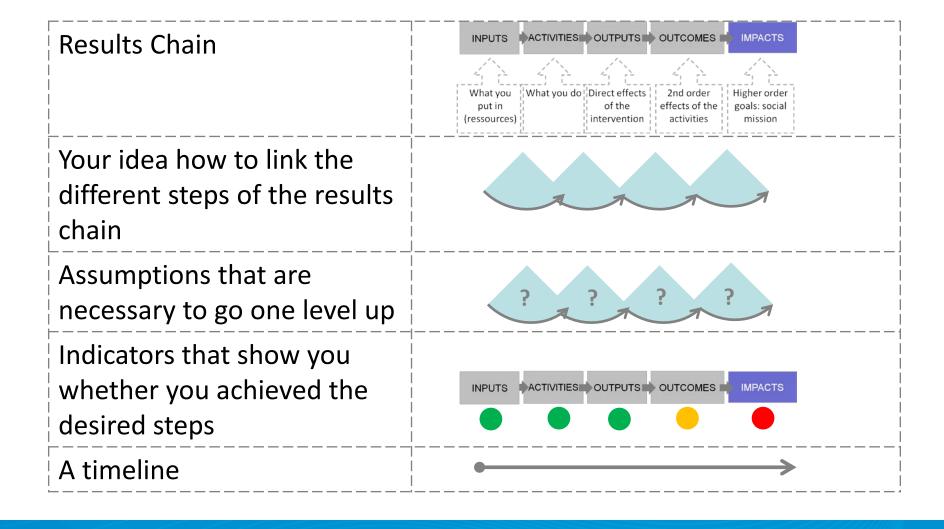
Impact

Desert turned into forest

Economic impact of 269
 Mio. €



Your Theory of Change consists of...





How to evaluate your impact



LEARN

Learn for your organisation

Accept that stakeholders are interested in plausible stories



Be aware of counterfactuals, deadweight, attribution, displacement,...

Accept that good evaluation requires effort

DESIGN

Design your methodology, choose clever metrics

Accept that only approximations are possible

Start with the END

Why do you need it?

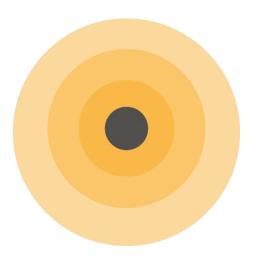
Develop your theory of change

Create your data wanted list



Assuming that you have done all that....

Reporting impact is an important way of engaging with your stakeholders





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